

OPINION

## The Pipe Dream of Easy War



Michael Kamber for The New York Times

United States troops in Latafiya, Iraq, in 2007, marked the landing spot for a resupply helicopter with green smoke.

By H. R. McMASTER

Published: July 20, 2013

**FORT BENNING, Ga. — “A GREAT deal of intelligence can be invested in ignorance when the need for illusion is deep,” the novelist Saul Bellow once wrote. We should keep that in mind when we consider the lessons from the wars in Iraq and Afghanistan — lessons of supreme importance as we plan the military of the future.**

**Our record of learning from previous experience is poor; one reason is that we apply history simplistically, or ignore it altogether, as a result of wishful thinking that makes the future appear easier and fundamentally different from the past.**

**We engaged in such thinking in the years before the attacks of Sept. 11, 2001; many accepted the conceit that lightning victories could be achieved by small numbers of technologically sophisticated American forces capable of launching precision strikes against enemy targets from safe distances.**

**These defense theories, associated with the belief that new technology had ushered in a whole new era of war, were then applied to the wars in Afghanistan and Iraq; in both, they**

clouded our understanding of the conflicts and delayed the development of effective strategies.

Today, budget pressures and the desire to avoid new conflicts have resurrected arguments that emerging technologies — or geopolitical shifts — have ushered in a new era of warfare. Some defense theorists dismiss the difficulties we ran into in Afghanistan and Iraq as aberrations. But they were not aberrations. The best way to guard against a new version of wishful thinking is to understand three age-old truths about war and how our experiences in Afghanistan and Iraq validated their importance.

First, war is political. As the 19th-century Prussian philosopher of war Carl von Clausewitz said, “war should never be thought of as something autonomous, but always as an instrument of policy.”

In the years leading up to the wars in Afghanistan and Iraq, thinking about defense was driven by ideas that regarded successful military operations as ends in themselves, rather than just one instrument of power that must be coordinated with others to achieve, and sustain, political goals. Believers in the theory known as the “Revolution in Military Affairs” misinterpreted the American-led coalition’s lopsided victory in the 1991 gulf war and predicted that further advances in military technology would deliver dominance over any opponent. Potential adversaries, they suggested, would not dare to threaten vital American interests.

The theory was hubristic. Yet it became orthodoxy and complicated our efforts in Afghanistan and Iraq, where underdeveloped war plans encountered unanticipated political problems. In Afghanistan, proxy forces helped topple the Taliban, but many of those militias and leaders then undermined efforts to rebuild an Afghan nation as they pursued narrow personal or political agendas. In Iraq, from 2003 to 2007, coalition strategy failed to address adequately the political grievances of minority populations, most notably Sunni Arabs and Turkmen.

In both wars, insurgent and terrorist groups capitalized on these grievances, recruiting new members and gaining support from a portion of the population. Over time, ethnic, tribal and sectarian polarization drove new violence, weakened both states, strengthened insurgents and magnified civilian suffering. The lesson: Be skeptical of concepts that divorce war from its political nature, particularly those that promise fast, cheap victory through technology.

Second, war is human. People fight today for the same fundamental reasons the Greek historian Thucydides identified nearly 2,500 years ago: fear, honor and interest. But in the

years preceding our last two wars, thinking about defense undervalued the human as well as the political aspects of war. Although combat operations unseated the Taliban and the Saddam Hussein regime, a poor understanding of the recent histories of the Afghan and Iraqi peoples undermined efforts to consolidate early battlefield gains into lasting security.

Over time, American forces learned that an appreciation of the fears, interests and sense of honor among Afghanistan's and Iraq's citizens was critical to breaking cycles of violence and helping to move their communities toward making political accommodations that isolated extremists. Reinforced security efforts, in Iraq after 2007 and Afghanistan after 2010, tried to allay fears of minorities, preserve each group's sense of honor and convince communities that they could best protect and advance their interests through politics rather than through violence.

The hard-learned lesson: Defense concepts must consider social, economic and historical factors that constitute the human dimension of war.

THIRD, war is uncertain, precisely because it is political and human. The dominant assumption of the "Revolution in Military Affairs" was that information would be the key to victory. Concepts of "network-centric warfare," "rapid, decisive operations," "shock and awe" and "full-spectrum dominance" suggested that near-perfect intelligence would enable precise military operations and point a straight line to success. But in Afghanistan and Iraq, planning did not account for adaptations and initiatives by the enemy. American forces, deployed initially in insufficient numbers to keep pace with the evolution of those conflicts, struggled to maintain security. The lesson: The wars in Iraq and Afghanistan, like all wars, were contests of will that unleashed dynamics that made future events impossible to predict.

Fortunately, in Afghanistan and Iraq, American forces adapted. For example, in 2005, in western Nineveh Province, our enemies had pitted sectarian communities against one another in a bloody civil war. In the city of Tal Afar, our cavalry regiment first sought to understand the complex environment while building trust with local Iraqi security forces and a beleaguered population. Alongside United States Special Forces and Iraqi soldiers, our troops sought not only to fight the enemy, but also to build security for civilians and promote conflict resolution among competing groups. As Tal Afar's mayor, Najim Abdullah Abid al-Jibouri, recalled, "Our city was the main base of operations for Abu Musab al-Zarqawi ...Our people were barricaded in their homes out of fear; death awaited them around every corner." But when the Americans came, he added, "With the skill and precision of surgeons they dealt with the terrorist cancers in the city without causing unnecessary damage."

What we learned: American forces must cope with the political and human dynamics of war in complex, uncertain environments. Wars like those in Afghanistan and Iraq cannot be waged remotely.

Budget pressures and persistent fascination with technology have led some to declare an end to war as we know it. While emerging technologies are essential for military effectiveness, concepts that rely only on those technologies, including precision strikes, raids or other means of targeting enemies, confuse military activity with progress toward larger wartime goals. We must not equate military capabilities with strategy. Achieving our aims in war will demand forces who can reassure allies and protect populations, as well as identify and defeat elusive enemies.

Future wars will pose different problems and involve different conditions, of course. But war will continue to follow its important age-old truths.

Although the defense budget is under pressure, clear thinking about war costs nothing. What we can afford least is to define the problem of future war as we would like it to be, and by doing so introduce into our defense vulnerabilities based on self-delusion.



*H. R. McMaster is an Army major general and the commanding officer at Fort Benning, Ga., who led the Third Armored Cavalry Regiment in Iraq as a colonel in 2005 and 2006.*

A version of this op-ed appeared in print on July 21, 2013, on page SR9 of the New York edition with the headline: The Pipe Dream Of Easy War.